



EQUITY AND RACIAL JUSTICE

2019 STRATEGIES:

- Adopt an approach to advancing equity and racial justice, informed by national promising practices and lived experience of communities of color.
- Improve OHCS's ability to track, analyze, and measure performance and progress towards equity goals through standardization of data collection and enhancing data analysis of program utilization.
- Provide statewide leadership by using OHCS' Internal Diversity, Equity and Inclusion Committee to solicit and adopt a Diversity, Equity and Inclusion framework as a piece of the core value system of the agency and to serve as a model for the state.



AFFORDABLE RENTAL HOUSING

2019 STRATEGIES:

- Expedite the delivery of affordable housing to Oregon communities with improved technology, streamlined processes and collaborative partnerships.
- Build the capacity and expertise of partners and project sponsors to deliver housing in communities throughout the state through training and technical assistance about funding sources, application processes and ongoing compliance.
- Take advantage of opportunities to provide affordable housing in transportation-efficient locations to reduce travel time and housing and transportation cost burden for residents of OHCS-funded properties, including transit-oriented development and areas near affordable transportation.



HOMELESSNESS

2019 STRATEGIES:

- Build capacity for OHCS and partners to implement proven models to prevent and end homelessness.
- Coordinate funding, policy and action with veteran organizations, housing developers, service providers and other partners to implement effective strategies and promising practices to end veterans' homelessness statewide.
- Maximize opportunities to integrate asset-building and antipoverty programs and resources to support housing stabilization and economic security for individuals and families experiencing or at risk of homelessness.
- Enhance the state's and homeless service provider's data and research capability to understand and address homeless needs across Oregon, in order to establish outcomes for homeless service investments and continually evaluate effectiveness of the work.



HOMEOWNERSHIP

2019 STRATEGIES:

- Expand and explore innovative new programs that address an unmet need in the marketplace for low- and moderate-income potential homebuyers (e.g., down-payment assistance, manufactured home products and insured mortgages).
- Engage with culturally specific and culturally responsive organizations to help connect communities of color to OHCS homeownership programs and ensure that program parameters are aligned with the needs of communities of color.
- Support low-cost homeownership opportunities through preservation and improvement of manufactured housing.



PERMANENT SUPPORTIVE HOUSING

2019 STRATEGIES:

- Expand the pool of resources for PSH by soliciting new funding and aligning funding for capital both with internal and external sources of funding for supportive services.
- Explore development of a state-funded tenant and project-based rental assistance program.
- Make housing development dollars from existing sources available for PSH by incorporating requirements or incentives into affordable housing funding opportunities.



RURAL COMMUNITIES

2019 STRATEGIES:

- Facilitate access to OHCS resources and information by partners in Oregon's small towns and rural communities by building consistent and reliable working relationships with local service providers, development partners, city and county governments, and tribal communities.
- Remove systemic barriers to accessing OHCS resources by tailoring programs intended to serve small towns and rural communities to the needs and context of those areas.
- Engage the agricultural worker community to understand the housing and service needs of Oregon farmworkers and develop strategies to meet these needs.